



Manfred Cochefert

Enterprise Architect

PhD in Computer Science



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Defining your Strategy,
Improving your Processes,
and Driving your Information System
as a true Investment for your Business

Enterprise Architect, PhD in computer Science, I implement Architecture as a complete Business Partnering IT function.

I accompany enterprises in their strategy, portfolios, business class solutions, innovation trends, with controlled risks, smooth and iterative transformations. I accompany IT transformation to deliver maximum value for business. I define Architecture Services and Capability.


Key drivers are maximized business value, long term and immediate benefits, efficiency improvement, cost reduction and savings, the whole fully integrated in context and compliancy, security, regulatory and laws constraints.

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Lead Enterprise Architect

Deloitte Luxembourg
2018 -

 **TOGAF 9.2 Certified**
ITIL v3 Foundations
Safe 5 Agilist

 **PhD in Computer Science**
12 publications

 **Lead Enterprise Architect**
Deloitte LU, 2018-

 **Solutions Architect,**
BPSS LU, 2017-2018

 **C# .NET Technical Leader**
Tango LU, 2014-2017

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Experience

Lead Enterprise Architect Deloitte LU, 2018-

Building a complete Enterprise Architecture capability from scratch
Leading an Architecture Team and Community
Leading transformation program to align Business and IT, and improve IT efficiency
Designing architecture for many business topics, covering digitalization, business intelligence, software integration, migration, technology roadmap
Delivering consulting services for clients in digitalization context
Delivering numerous innovative methodologies and approaches for the firm

Solutions Architect BPSS LU, 2017-2018

Solutions Architect for Transfer Agent Reporting Program, delivering architecture design for many projects including blockchain or big data proof of context, .. Subject Matter Expert at IT department to design new solutions

C# .Net Technical Leader Tango LU, 2014-2017

Technical lead to develop and maintain C# .Net applicative landscape, including development, code reviews, subject expertise, service-oriented architecture, and to implement many innovative telecom products and business services

Skills

Architecture Management
Ability to implement a complete Enterprise Architecture Capability

Team Management
Ability to build and maintain a highly performing team

Architecture Design
Ability to design and end-to-end solution and integration

Business Partnering
Ability to deliver maximum value to Business

Transversal skills
Interpersonal, communication, presentation skills

Personal Objectives

I drive my career by seeking new challenges, new opportunities, ability to progress, to learn new things, improve my skills, and to deliver my knowledge and experience to the best teams.

Context and culture are very important for me, as it is important to have enough possibilities to innovate and drive changes. I am proactive on opportunities to accompany business to develop, to improve methods, methodologies.

With standards in mind, I create frameworks tailored in many context to innovate. This goes for processes, efficiency, business capabilities, relationship efficiency, governance.

I have strong personal skills, presentation, and communication skills. I am fluent in English and French.

Academic

PhD in Computer Science
Université de Lorraine, 2014

Master in Computer Science
Université de Lorraine, 2011

Certifications

TOGAF 9.2 Certified
ITIL v3 Foundations
Safe 5 Agilist

Languages

English Fluent
French Native

About myself

Born in 10/1985

I am keen on computer science since I was six years old. I have built my academic path with excellence, and I am very happy with enterprise architecture combines two strong passions : Information Systems and Architecture.


I have many other passions. I like sports in general. I like nature, I like to travel. I am keen on discovering new cultures, new interesting things and people. I like painting, I have a strong culture in movies but also video games. I like drinking coffees with friends, and I am very open-minded to always learn and discover new things.

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 **Lead Enterprise Architect**
Deloitte Luxembourg
2018 -

I have joined Deloitte as Lead Enterprise Architect. I have built a complete Enterprise Architecture capability. For almost four years, I have led the architecture team. This mission is a strong success, both personally and for the firm, full of innovation in a context with multiple business lines.

Thanks to my contribution, every projects in the firm are fully under control, with clear return on investment, risks mastered, implementation success, aligned with security constraints and firm's strategy and governance, with controlled delay, time, cost, and benefits.

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Architecture Management

I have implemented a complete Enterprise Architecture Capability,

both as a centralized and decentralized function :

- ✓ Introduction of **architecture** terminology, role, and **value**
- ✓ Definition and management of the **architecture team**
- ✓ Definition of the architecture **operating model**
- ✓ **TOGAF** as a standard architecture framework
- ✓ Defined **Architecture as a Service** for agile environments
- ✓ Architecture **principles**, architecture **domains** business, data, application, technology
- ✓ Definition of an architecture **services catalog**
- ✓ Introduction of an architecture **repository**
- ✓ Definition of **tools, methods, approaches**
- ✓ Introduction of new architecture **governance**
- ✓ Definition and Lead an architecture **community**
- ✓ Efficiency **monitoring** and **continuous improvement**
- ✓ Information System **landscape** and **Cartography**



Team Management

I have led and managed Architecture Team, between two to five people :

- ✓ **Servant Leadership**
- ✓ **Skills** management, **Trainings** and **Certifications**
- ✓ **Maturity** management
- ✓ Expectations and **Performance** management
- ✓ **Capacity** management
- ✓ Team **Meetings, Feedbacks, Coaching, Communication** top-down and bottom-up
- ✓ Continuous **Improvement**
- ✓ **Interviews** and **Recruiting**



Architecture Design

I have introduced and delivered, as a standard approach and standard deliverable, for any subject :

- ✓ **Project Brief**
- ✓ **Project Initiation Document**
- ✓ **Architecture Definition Document**
- ✓ Architecture **Templates**
- ✓ **Process Design Framework**
- ✓ **Governance Design Framework**

I have designed or validated architecture for many projects or initiatives.



IT Transformation

Stream leader over ITIL Transformation, I have delivered following deliverables :

- ✓ Process definition of **IT Demand Management**
- ✓ Process definition of **IT Change Management**
- ✓ Definition of **Demand Board** and **CAB**
- ✓ Introduction and design of **Demand Portfolio**
- ✓ Contributed to define **Portfolio Management**
- ✓ Contributed to define **Project Management**
- ✓ Contributed to design **Project Portfolio**
- ✓ Definition of **KPIs**
- ✓ Contributed to implement **dashboards monitoring**
- ✓ Definition of **Continuous Improvement Process**
- ✓ Definition of the **CMDB**



Architecture for Business

I have designed and accompanied numerous solutions for business :

- ✓ Strategy definition
- ✓ Business case
- ✓ Metrics for best-class solutions
- ✓ SAP Migration
- ✓ Mobile applications
- ✓ Electronic Board Pack
- ✓ Client or corporate Dashboarding services
- ✓ BI architecture
- ✓ In house applications
- ✓ Integrated applications
- ✓ On premise, or Azure IaaS, PaaS, or SaaS solutions
- ✓ Digitalization, Digital Transformation, for Deloitte's clients
- ✓ Deloitte's digitalization journey (e.g. P2P Process using ABBYY as iDP integrated SAP)
- ✓ Solutions for Finance, Audit, TAX, HR, Consulting
- ✓ Exchange online migration
- ✓ Market analysis
- ✓ Architecture services
- ✓ Implementation follow-up
- ✓ Tailored architecture services and journey

Solutions both on premise or cloud, SaaS, or Azure PaaS or IaaS. Merging business, data, application and technology layers.



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